

**Manchester Health and Wellbeing Board
Report for Information**

Report to: Health and Wellbeing Board – 30 August 2017

Subject: Manchester Single Hospital Service – update on current position

Report of: Peter Blythin, Director SHS Programme

Summary

Good progress has been made towards the creation of a Single Hospital Service for Manchester.

On 1 August 2017 the Competition and Markets Authority cleared the merger of Central Manchester University Hospitals NHS Foundation Trust (CMFT) and University Hospital of South Manchester NHS Foundation Trust (UHSM).

Work is continuing to achieve a satisfactory assessment score from NHS Improvement, with a view to achieving the anticipated authorisation date for the new NHS Foundation Trust of 1 October 2017.

Recommendations

The Board is asked to note the current position with the Manchester Single Hospital Service Programme.

Board Priority(s) Addressed:

Health and Wellbeing Strategy priority	Summary of contribution to the strategy
Getting the youngest people in our communities off to the best start	A Single Hospital Service Programme will optimise the provision of healthcare services to young people across Manchester and so minimise any adverse effects.
Improving people's mental health and wellbeing	
Bringing people into employment and ensuring good work for all	The proposed new Single Hospital Service organisation will aim to be an employer of choice, providing access to employment opportunities for local people and excellent training and career paths for a broad range of healthcare professionals.
Enabling people to keep well and live independently as they grow older	A Single Hospital Service will ensure effective standardisation of hospital services in Manchester so that residents are able to access the best and most appropriate healthcare, regardless of where

	they live.
Turning round the lives of troubled families as part of the Confident and Achieving Manchester programme	
One health and care system – right care, right place, right time	The Single Hospital Service will help to facilitate development and implementation of the most appropriate care provision.
Self-care	

Lead board member:

Kathy Cowell – Chair, CMFT
Barry Clare – Chair, UHSM
Jim Potter – Chair, PAHT

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Background documents (available for public inspection):

None

1.0 Introduction

- 1.1 The purpose of this paper is to provide an update for the Health and Wellbeing Board on the City of Manchester Single Hospital Service (SHS) Programme.

2.0 Background

- 2.1 The proposal to establish a Single Hospital Service in Manchester forms an integral part of the Manchester Locality Plan. Building on the work of the independent Single Hospital Service Review, led by Sir Jonathan Michael, the SHS Programme has been operational since August 2016.
- 2.2 The Programme is being delivered through two linked projects. Project one is the proposed merger of Central Manchester University Hospitals NHS Foundation Trust (CMFT) and University Hospital of South Manchester NHS Foundation Trust (UHSM). The proposed merger of these organisations is subject to clearance from the Competition and Markets Authority (CMA) and the outcome of a detailed review by NHS Improvement. The Programme is working towards 1 October 2017 as the planned date of authorisation of the new NHS Foundation Trust.
- 2.3 Project two is the proposal for the newly merged NHS Foundation Trust to acquire North Manchester General Hospital (NMGH) from Pennine Acute Hospital NHS Trust. The acquisition is expected to take place 12-18 months after the authorisation of the new NHS Foundation Trust.

3.0 Progress to Date

3.1 Competition and Markets Authority (CMA)

- 3.1.1 CMFT and UHSM completed their submissions to the CMA in the middle of July and the CMA entered a final period of discussion and deliberation.
- 3.1.2 On Tuesday 1 August 2017, two weeks ahead of the final deadline for publication, the CMA announced the outcome of its investigation into the anticipated merger between CMFT and UHSM. The CMA cleared the merger between CMFT and UHSM, finding that the merger would provide substantial benefits for the care of patients.
- 3.1.3 This decision marks a significant milestone in the Programme to deliver a Single Hospital Service in Manchester and fully acknowledges the benefits that the merger of CMFT and UHSM will deliver to the local population.
- 3.1.4 This successful outcome, which has been shared widely with staff and stakeholders, concludes the CMA process.

3.2 NHS Improvement (NHS I)

- 3.2.1 NHS I is progressing its review of the Merger Full Business Case (FBC). The review will continue over the next month culminating in a final assessment score on 6 September 2017.
- 3.2.2 Over the last month the SHS Programme Team has submitted a large volume of written documents to NHS I to help facilitate the assessment process. In addition, representatives from NHS I have conducted a number of interviews and meetings with representatives from CMFT, UHSM and the SHS Programme Team. A Board to Board meeting between NHS I and the Interim Board of Directors for the new organisation took place on 24 August 2017.
- 3.2.3 To help ensure NHS I receive sufficient assurance about the integration planning for the merger an Independent Reporting Accountant process is underway. This work is considering: working capital; financial reporting procedures; quality governance and post transaction implementation. The first stage of this process has been completed and provides assurance that integration plans have a clear strategic rationale; are robust, on track, have feasible timescales and appropriate governance structures to manage their successful delivery. The second stage of this work is due to complete in early September 2017.

3.3 Care Quality Commission (CQC)

- 3.3.1 The Trusts are working closely with the CQC to ensure successful registration of the new Foundation Trust on the proposed authorisation date of 1 October 2017. At this stage the process to de-register CMFT and UHSM and register the new NHS Foundation Trust is on track. A further meeting with the CQC took place on 29th August.

3.4 Manchester University NHS Foundation Trust: Interim Board of Directors

- 3.4.1 An Interim Board of Directors is responsible for the work required to help ensure a safe and smooth merger between CMFT and UHSM.
- 3.4.2 After a formal and rigorous appointment process the Interim Board has been populated with the full complement of Executive and Non-Executive Directors. The inaugural meeting of the Interim Board took place on 11 July 2017 with fortnightly meetings scheduled until the beginning of October 2017.
- 3.4.3 On 11 July the Interim Board considered feedback obtained from an engagement process with staff and stakeholders regarding the name of the new Foundation Trust. The Board confirmed that the new name will be 'Manchester University NHS Foundation Trust', abbreviated to 'MFT'.

3.5 Communication and Engagement

- 3.5.1 Communications and engagement with internal and external stakeholders continues to be a key focus for the SHS Programme.

- 3.5.2 Regular community engagement is taking place through meetings/dialogue with a number of groups including Foundation Trust Members and the Healthwatch Working Group. In addition, a Community Partnership Forum has been established and was attended by representatives from sixteen community organisations at its first meeting on 16 July 2017.
- 3.5.3 Communications, Engagement and Organisational Development colleagues from both Trusts have aligned plans to support staff engagement in the lead up to 1 October, and thereafter. A number of briefings have been cascaded throughout the organisations and face to face staff engagement sessions, led by Executive Directors, are underway. Monthly discussions with staff side representatives will also continue.
- 3.5.4 Additional communications and engagement activities are planned over the coming weeks in anticipation of the new organisation being formed on 1 October 2017. These include: the production of a short film; circulation of further newsletters; community events; Trust Membership events; staff engagement sessions and development of a new external website.